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# Coordination of Socio-technical Systems

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*Challenges and Opportunitites*

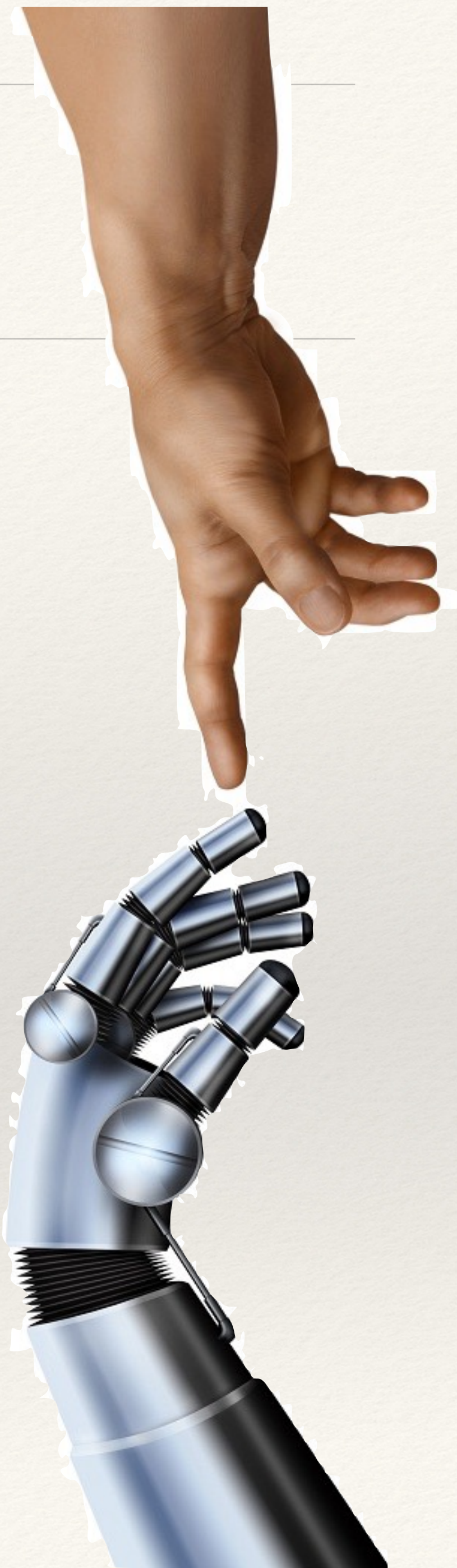
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# Goal

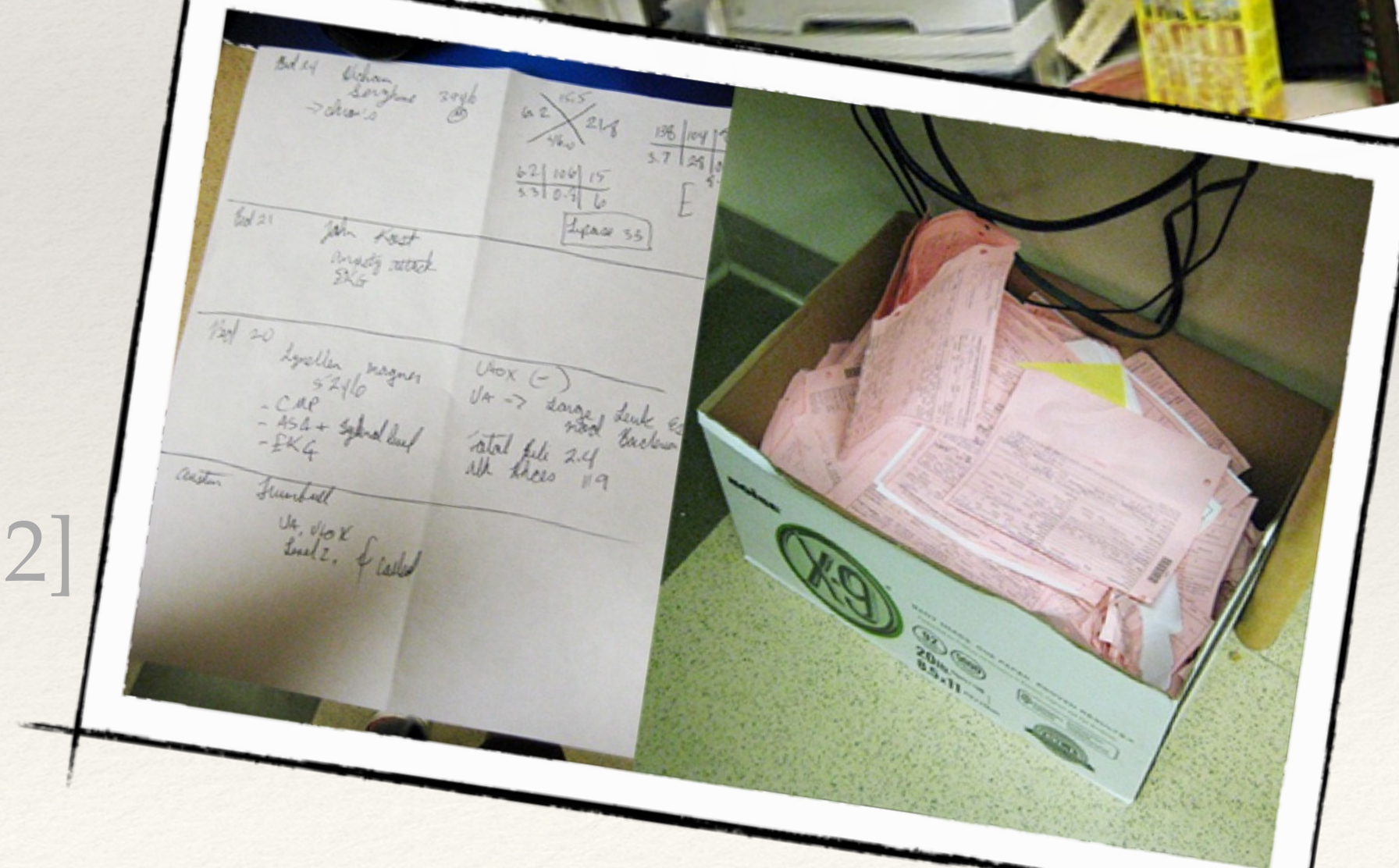
- ❖ Fact: IT systems and society are NOT isolated systems
- ❖ **Socio-technical Systems (STS)** as the result of their interaction
- ❖ Issue: **socio-technical gap** when STS peculiarities overlooked
- ❖ Aim: fresh look on STS engineering, **coordination** perspective
  - ❖ NOT exhaustive, NOT optimal: experience on directions worth exploring :)
  - ❖ focus on “core”, foundational mechanisms





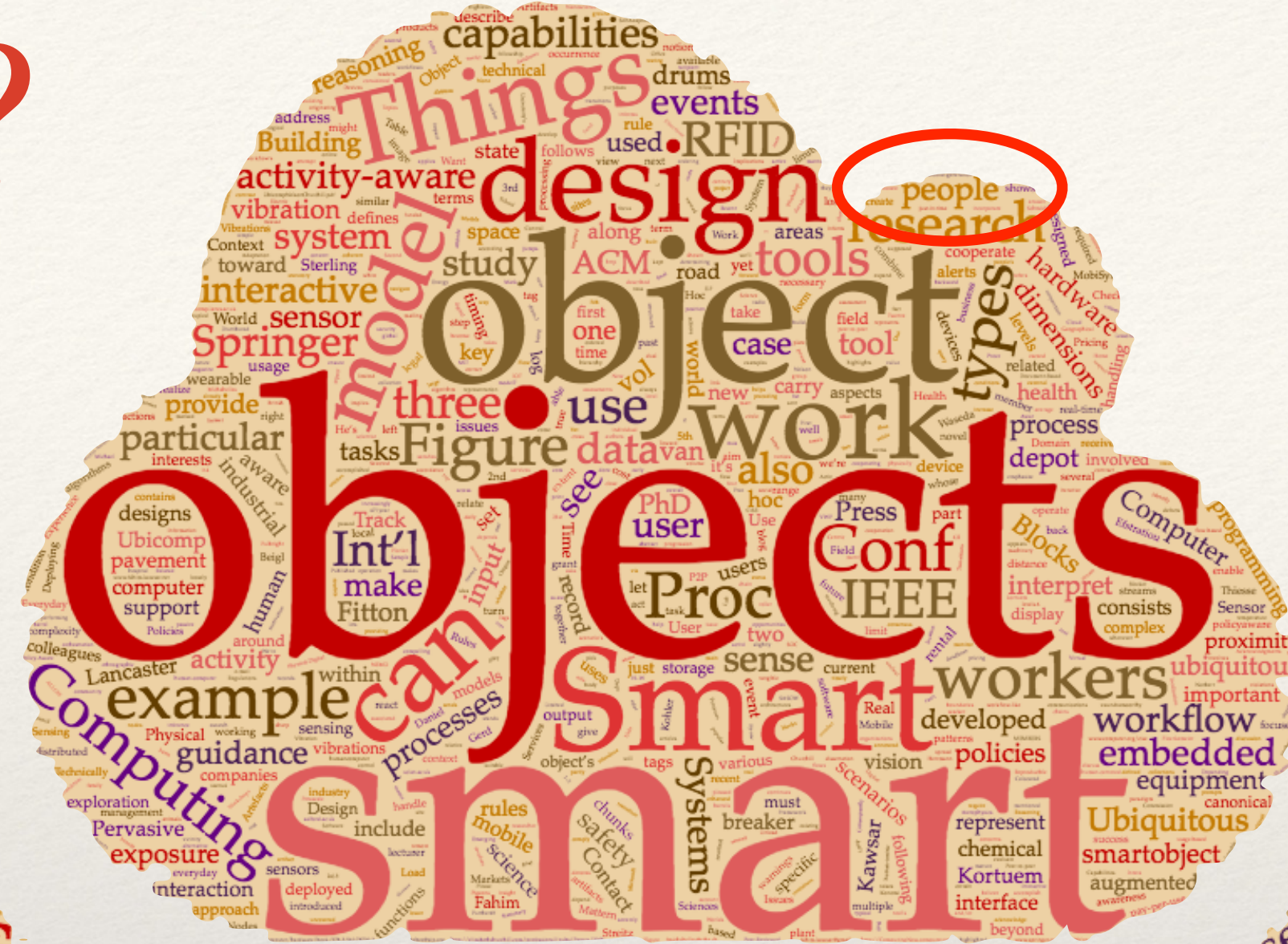
# In practice?

- ❖ STS examples
  - ❖ Internet of Things deployments
  - ❖ Computer Supported Collaborative Work (i.e. WfMS)
  - ❖ Social Networks
- ❖ Gap examples
  - ❖ Amazon Alexa funny accidents
  - ❖ Electronic Medical Records failures [Park et. al. 2012]





# Where are people in IoT?



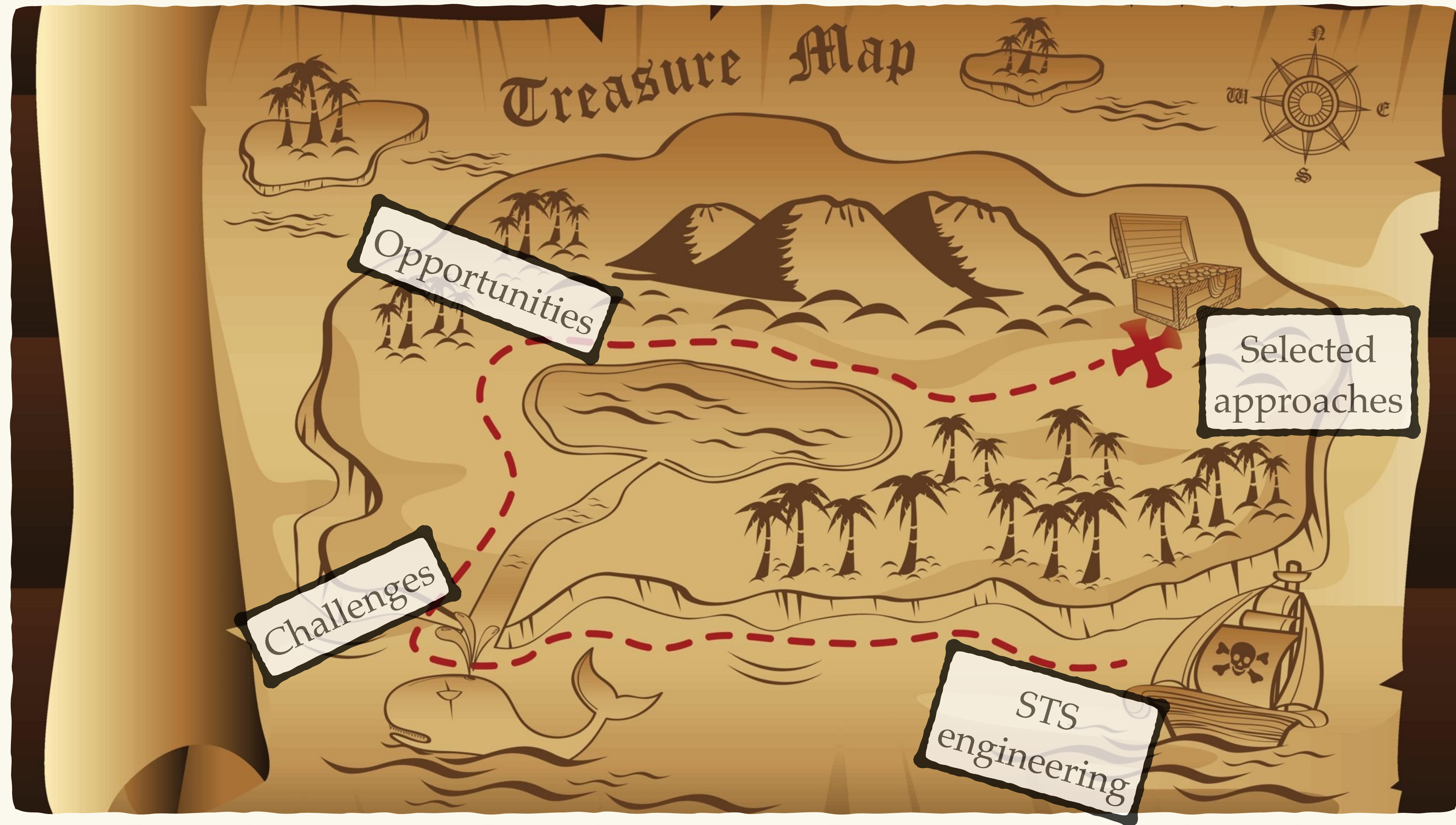


# Where are people in WfMS?





# Outline





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# Challenges: self-organisation

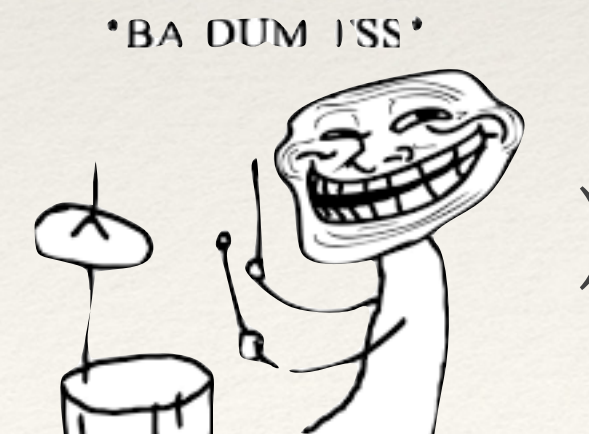
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- ❖ STS have **emergent** properties
  - ❖ can be designed? how?
  - ❖ how to assess them? simulation? run-time?
- ❖ **Awareness** is key (“who is doing what”)
  - ❖ what about scale? privacy?
- ❖ IT platform should **adapt**
  - ❖ should users know why?
  - ❖ should users know expectations?



# Challenges: abstraction gap

- ❖ Abstraction gap 1: goals vs. actions
  - ❖ humans reason in term of goals (“I want to chill”)
  - ❖ devices understand actions (“switch music on”, “dim lights”, “light fireplace”, ...)
- ❖ Abstraction gap 2: situations vs. measurements
  - ❖ human reason in terms of situations (“is this place on fire?”)
  - ❖ devices understand measurements (“is temp > X?”, “is smoke detector triggered?”, ...)
- ❖ *How to reconcile?*
  - ❖ more intelligent devices? (or more stupid people?)





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# Challenges: accountability

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- ❖ The fear of **algocracy**
  - ❖ (“filter bubble” effect, employment chance, insurance profile, healthcare access, ...)
  - ❖ not an issue on its own
- ❖ Lack of **accountability** is!
  - ❖ “who to blame”? “what’s going on”?
  - ❖ tradeoff: transparency vs. privacy



# Opportunities: observation

- ❖ **Observation-based coordination**
  - ❖ well known example: *stigmergy*
  - ❖ less known: *Behavioural Implicit Communication* (BIC)
- ❖ **Foundational elements:**
  - ❖ **environment** as mediator of (inter)action
  - ❖ **visibility** of actions and their traces (~ effects on environment)
  - ❖ notion of **locality** (for observation)





# Observation: example

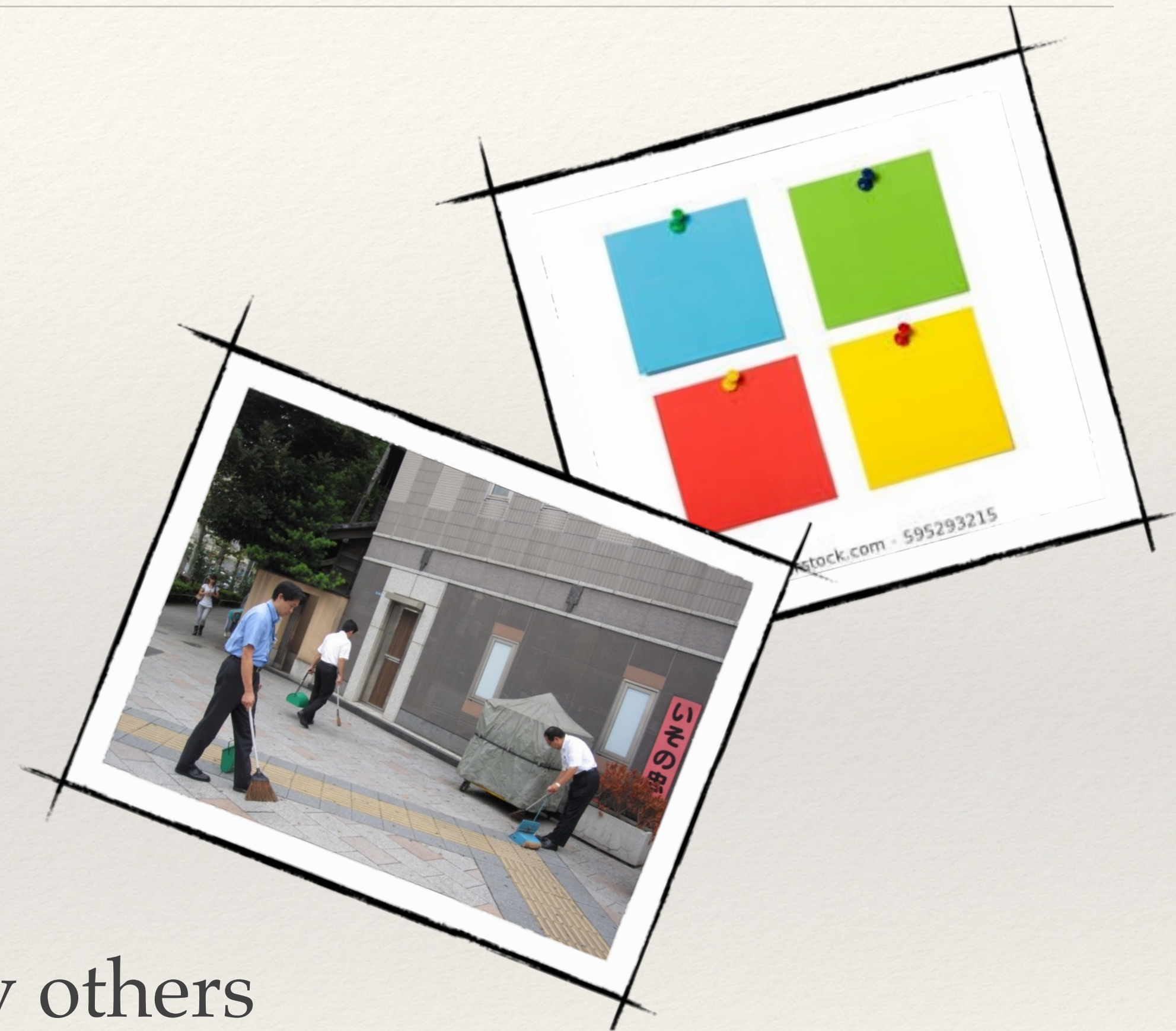
- ❖ Main outcome: **self-organisation** (by emergence)
  - ❖ agent  $X$  does action  $A_0$  causing modification  $M_0$
  - ❖ agent  $Y$  sees  $M_0$  and does  $A_1$  causing  $M_1$
  - ❖ agent  $Z$  sees  $M_1$  and does  $A_2$  causing  $M_2$
  - ❖ ...
- ❖ If  $A_i = \text{"sort brood"} \rightarrow M_i = \text{"pheromone smell"} \Rightarrow \text{brood sorting :)}$ 
  - ❖ **local** = "move item from here to there if similar items there"
  - ❖ **global** = partial clustering of items based on similarity





# Observation: evolution

- ❖ Further steps:
  - ❖ *cognitive stigmergy* = stigmergy + symbolic reasoning
  - ❖ *BIC* = cognitive stigmergy + actions + awareness
- ❖ **Symbolic reasoning:** traces have meaning
- ❖ **Actions:** made observable likewise traces
- ❖ **Awareness:** agents know they are observed by others





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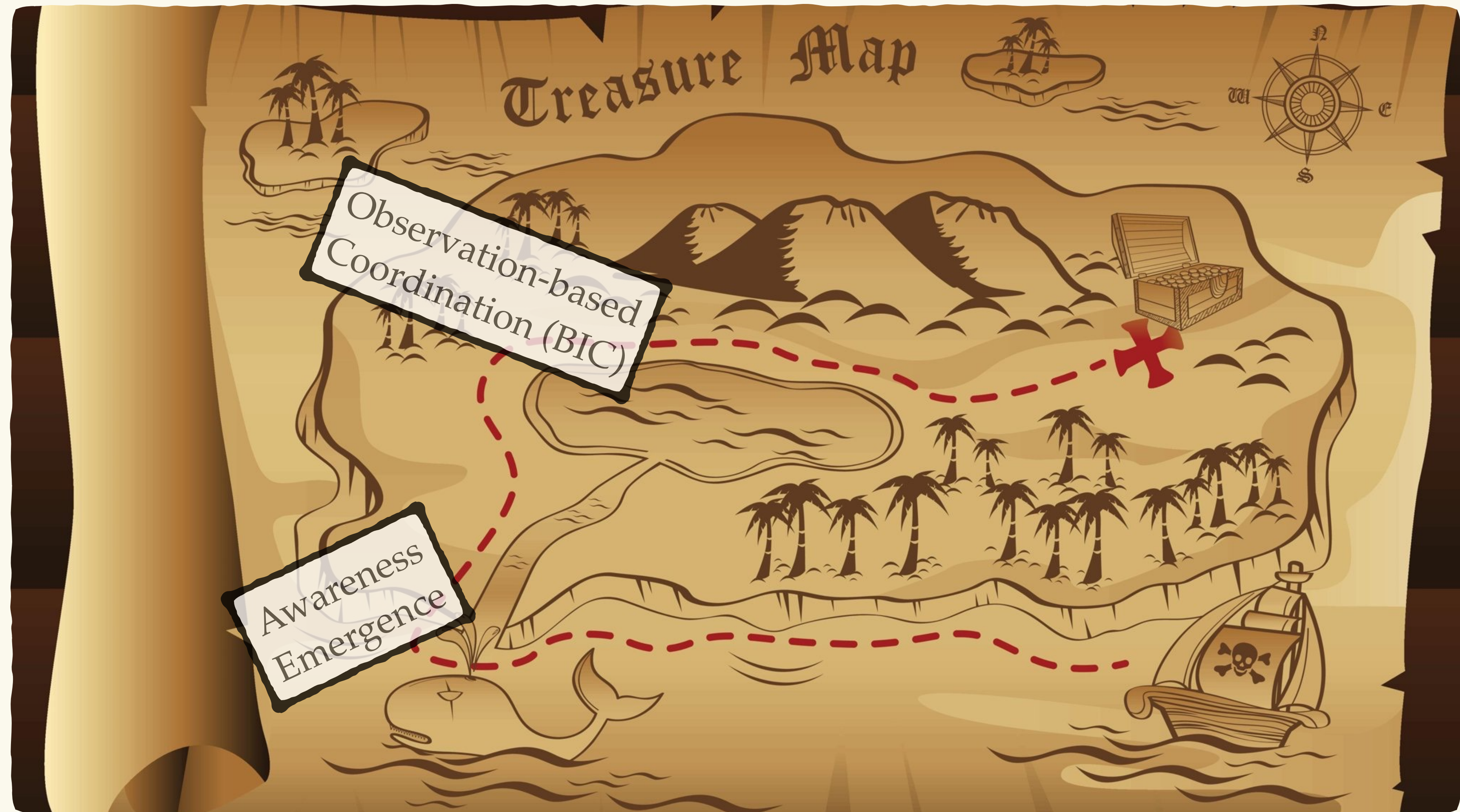
# Observation: BIC

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- ❖ **BIC bottom line:**
  - ❖ practical behaviour is a means for communicating
  - ❖ no specialised signal needed (i.e. speech acts)
- ❖ **Tacit messages:** implicit communicative meaning conveyed by actions
  - ❖ “turn on lights while leaving home” → “somebody is in” (to potential intruders)
  - ❖ “process X does action A” → “actions based on A now enabled” (synchronisation)
  - ❖ taxonomy with examples in [Castelfranchi et. al. 2010]



# Outline: 1<sup>st</sup> opportunity





# Opportunities: self-organisation

- ❖ **Self-organising coordination**

- ❖ decentralised approach to coordination (no coordinator)
- ❖ well known examples: birds flocking, ants foraging, wolves surrounding prey, ...
- ❖ less known (?): *(bio)chemical coordination*

- ❖ **Foundational elements:**

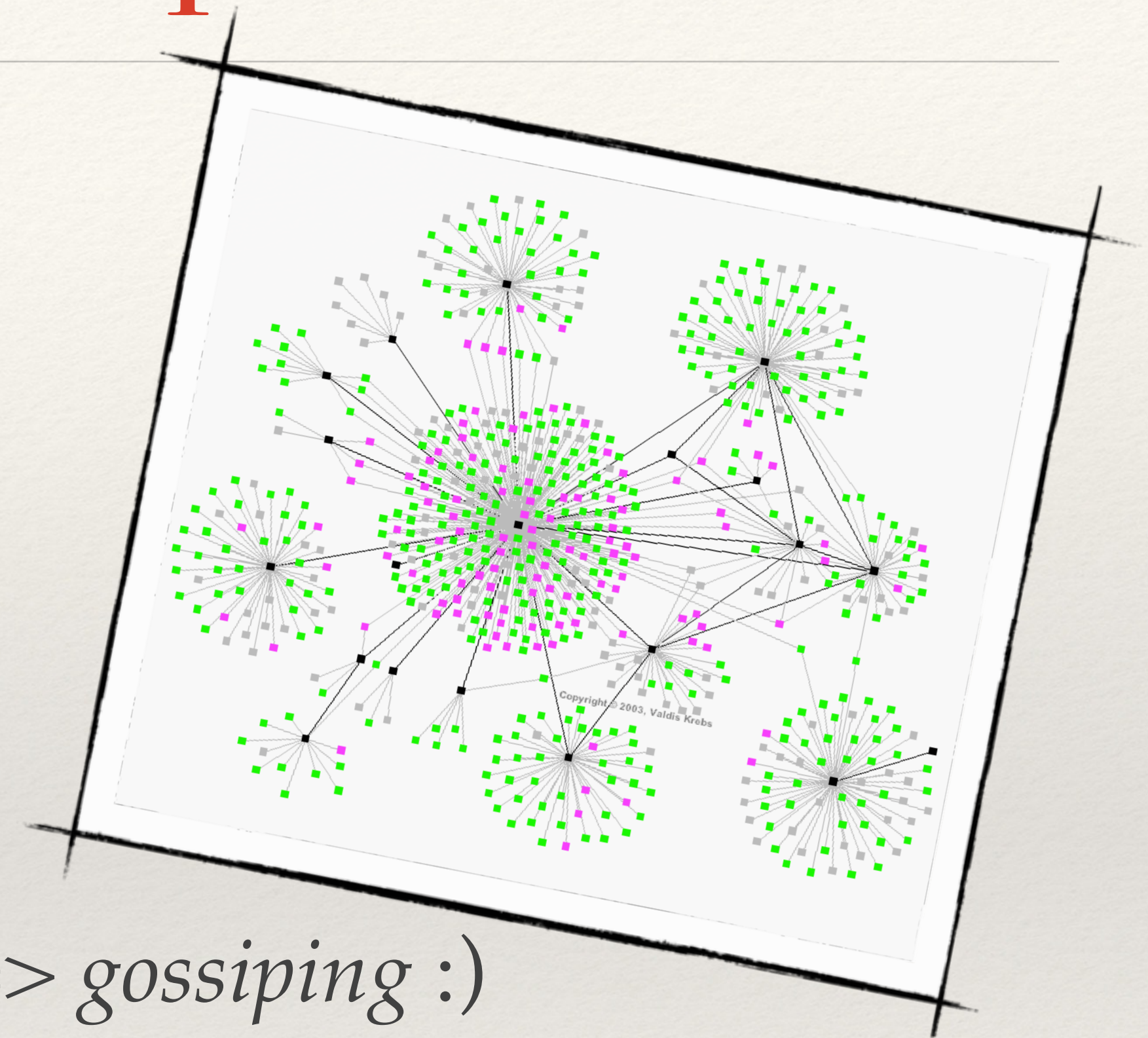
- ❖ actions sensitive to context (**situatedness**)
- ❖ notion of **locality** (for interactions)
- ❖ (often) **probabilistic** decision-making (or stochastic = probability changes with time)





# Self-organisation: example

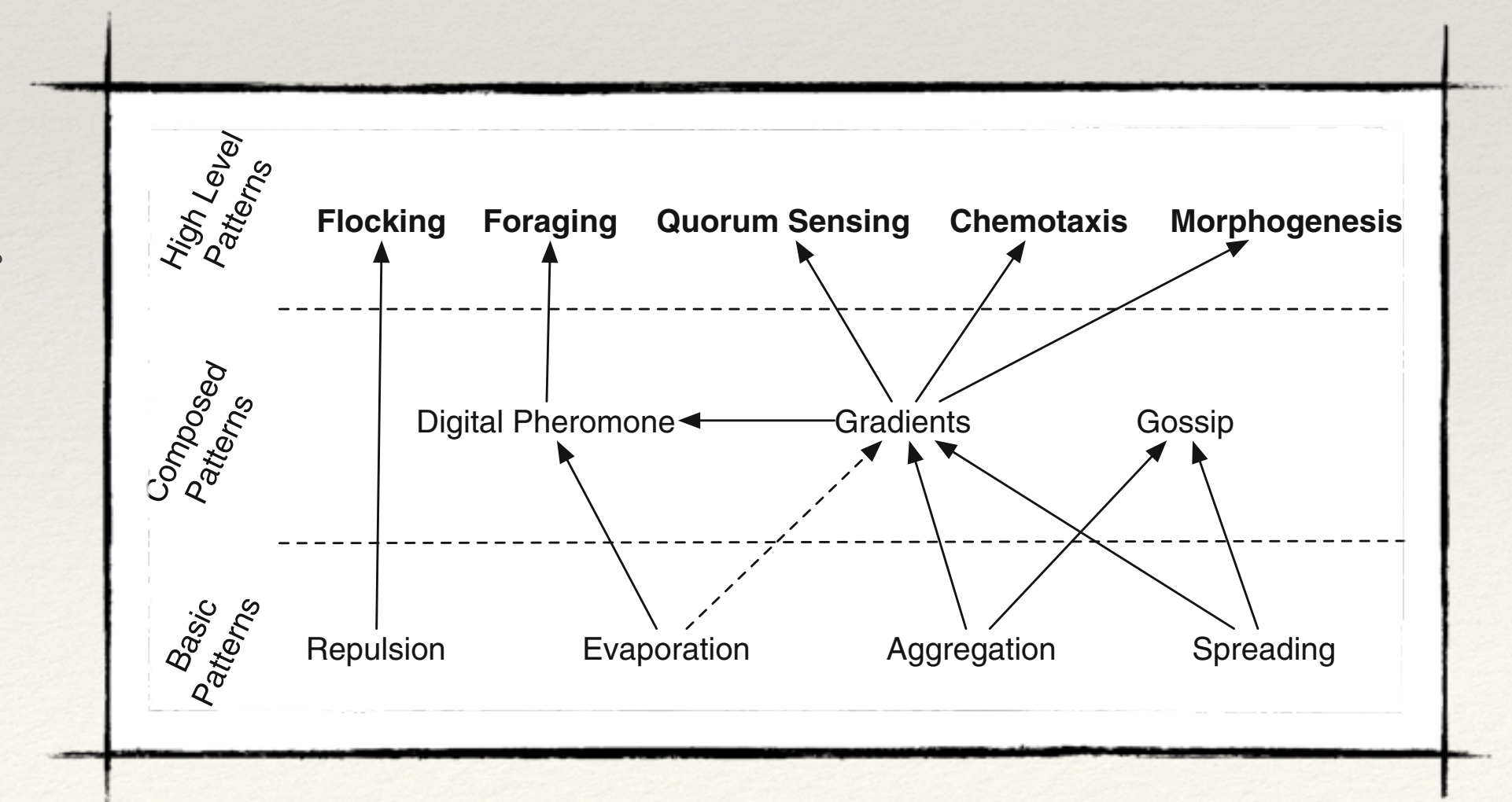
- ❖ Main outcome: **adaptation** (by emergence)
  - ❖ if local context is  $C_0$  then do action  $A_0$  with  $p_{00} = 1$
  - ❖ if local context is  $C_0$  then do action  $A_1$  with  $p_{01} = 0.8$
  - ❖ if local context is  $C_1$  then do action  $A_1$  with  $p_{11} = 0.2$
  - ❖ ...
- ❖ If  $C = \text{"info (un)known"} + A = \text{"store / forward"} \Rightarrow \text{gossiping :)}$ 
  - ❖ **local** = “probabilistically forward or not info based on context”
  - ❖ **global** = broadcast resilient to failures and network (re-)configuration





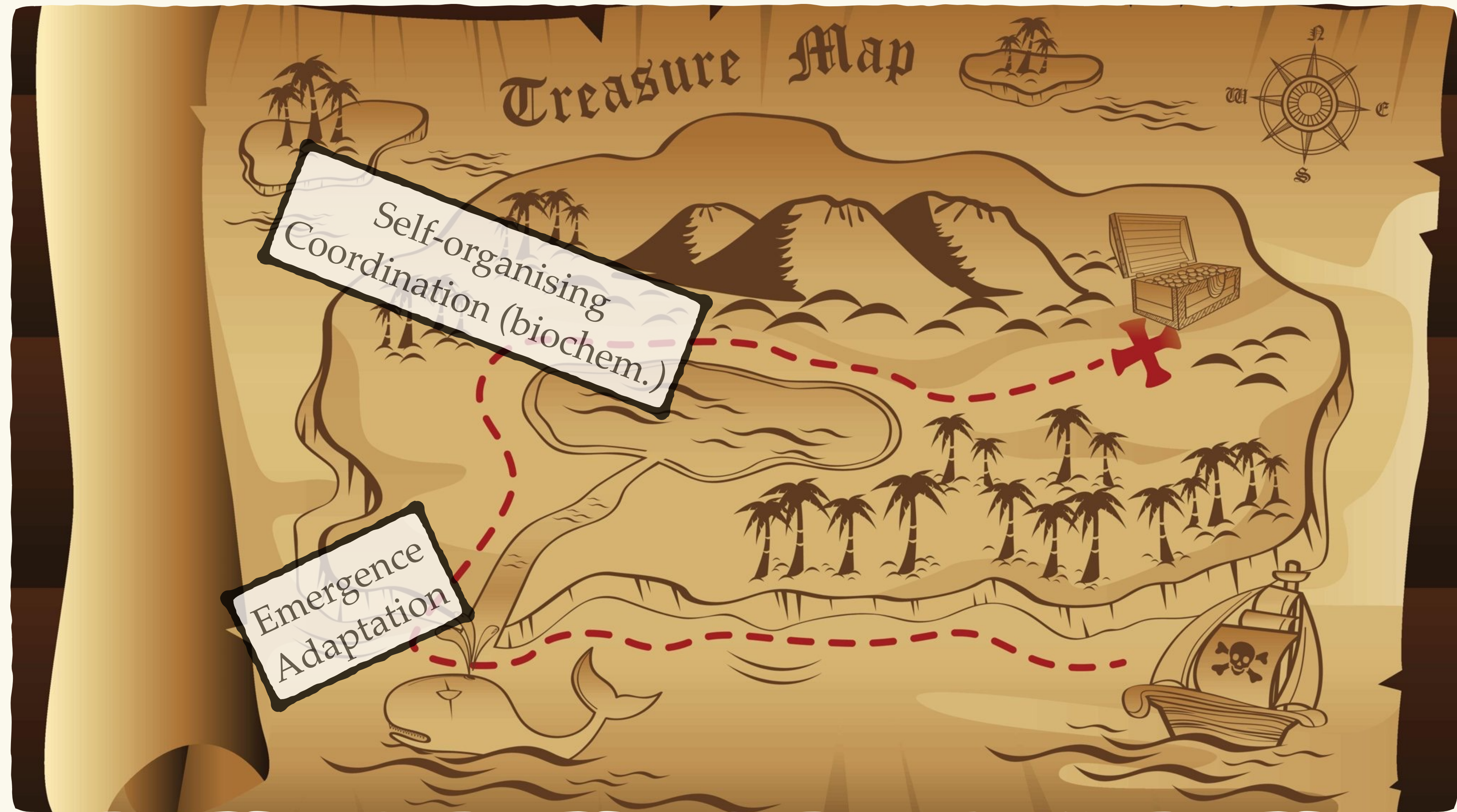
# Self-organisation: biochemical coordination

- ❖ **(Bio)chemical coordination bottom line:**
  - ❖ chemical-like reactions as coordination rules
  - ❖ interplay of reactions running locally originates global patterns
- ❖ May implement many coordination “patterns” (like OO design patterns)
  - ❖ basic: aggregation, spreading, repulsion, ...
  - ❖ composite: digital pheromones, gossiping, foraging, ...
  - ❖ catalogue with methodology in [Fernandez-Marquez et. al. 2013]





# Outline: 2<sup>nd</sup> opportunity





# Opportunities: argumentation

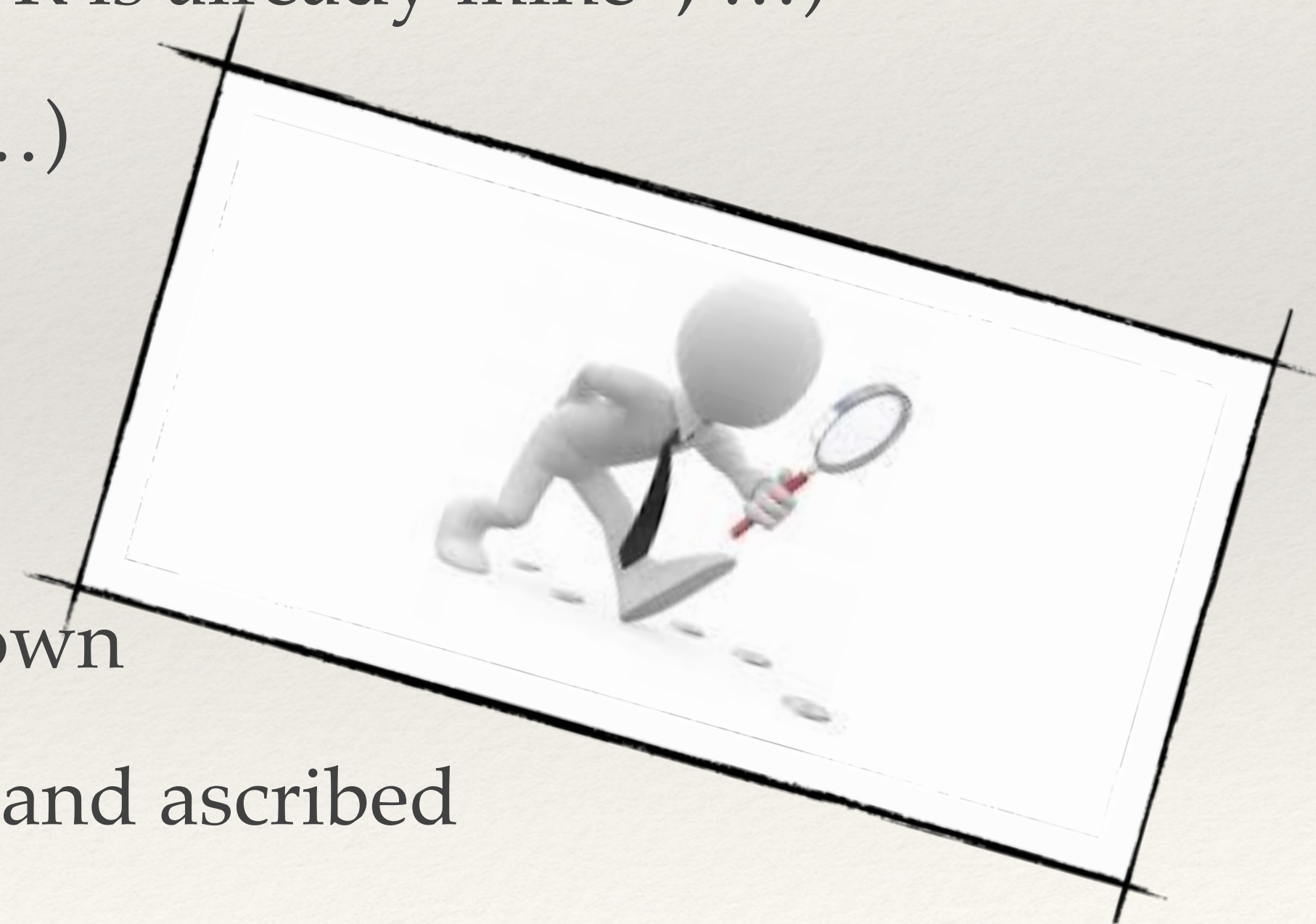
- ❖ **Argumentation-based coordination**
  - ❖ well known example: *agreement technologies*
  - ❖ less known (?): *argumentation-based negotiation*
- ❖ **Foundational elements:**
  - ❖ **argumentation framework** (reasoning over arguments)
  - ❖ **rational** agents (i.e. stay on topic)
  - ❖ **arbiter** (i.e. decide winning argument)





# Argumentation: example

- ❖ Main outcome: **accountability**
  - ❖ agent X makes assertion A (“S is the state of the world”, “I want resource R”, ...)
  - ❖ agent Y challenges A (“State is S’ for sensor Z”, “Resource R is already mine”, ...)
  - ❖ agent X defends itself (“Z is faulty”, “Agent W is lying”, ...)
  - ❖ ...
- ❖ To win debate, agents have to *disclose* information
  - ❖ **transparency** = argumentation / negotiation rules are known
  - ❖ **accountability** = faults and malicious behaviours spotted and ascribed





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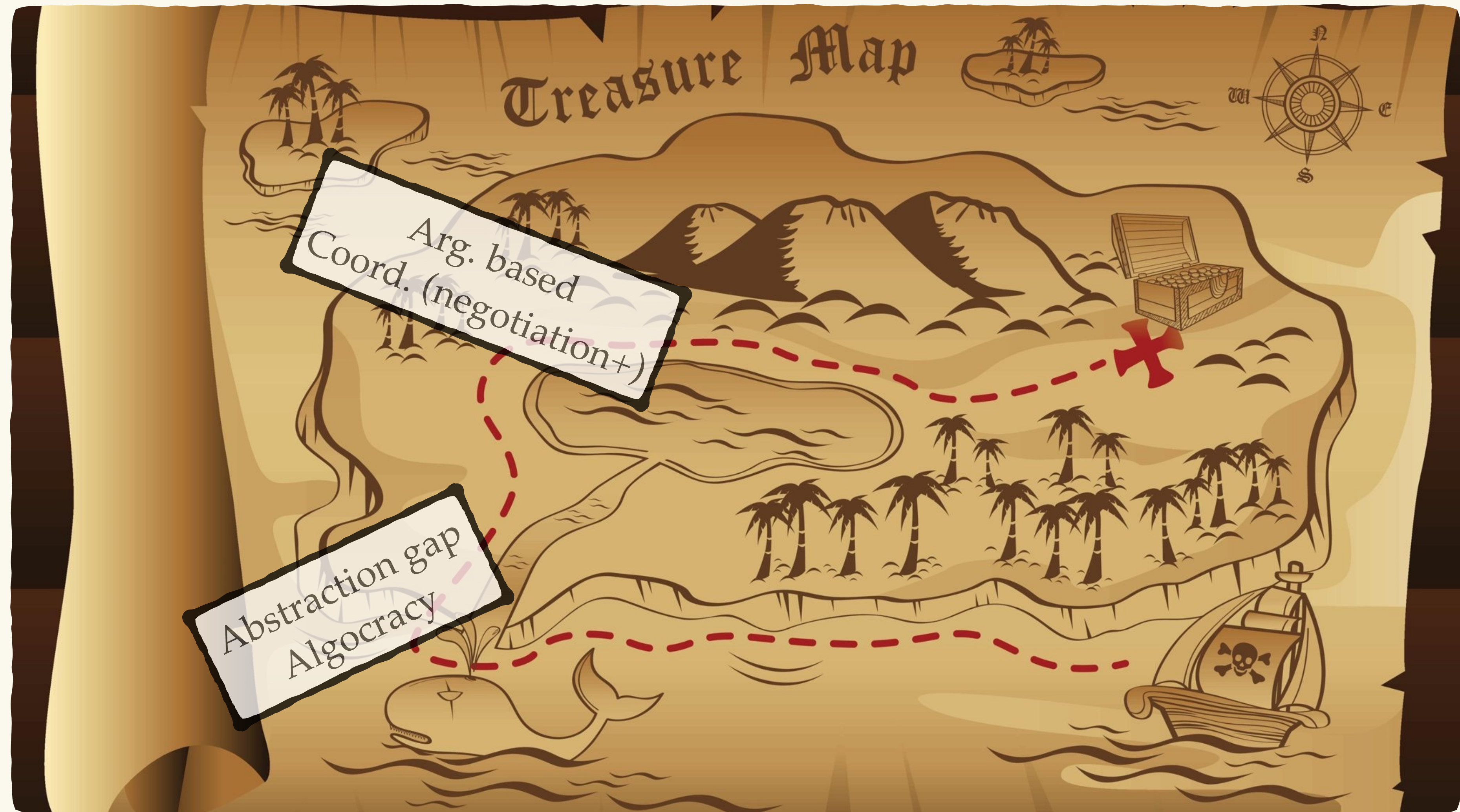
# Argumentation: coordination

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- ❖ **Argumentation-based negotiation bottom line:**
  - ❖ argumentation framework as coordination rules
  - ❖ arguments as complex info driving negotiation (i.e. strategy behind bid)
- ❖ *Not only negotiation!*
  - ❖ many different dialogue games with own goals, requirements, engagement rules, ...
  - ❖ agents engage in dialogues depending on goal (i.e. joint planning, info collection, ...)
  - ❖ reference categorisation in [Walton, Krabbe 1995]



# Outline: 3<sup>rd</sup> opportunity





# Approaches: Molecules of Knowledge

- ❖ Main idea:
  - ❖ exploit users' interactions to *continuously* and *spontaneously* **(self-)organise information**
  - ❖ promote *aggregation* of related information and *diffusion* to interested prosumers
- ❖ Pillars:
  - ❖ **biochemical coordination** → computational model
  - ❖ **behavioural implicit communication (BIC)** → interaction model



Mariani, S. (2016)

“Coordination of Complex Sociotechnical Systems: Self-organisation of Knowledge in MoK”

*Artificial Intelligence: Foundations, Theory, and Algorithms*



# MoK in one slide

## ❖ MoK system overview

- ❖ network of **compartments** where **seeds** *continuously* and *spontaneously* inject **atoms**
- ❖ atoms aggregate into **molecules**, diffuse to other compartments, gain/lose *relevance*, and so on
- ❖ these processes are enacted by **reactions** executing within compartments and influenced by **enzymes** and **traces**
- ❖ enzymes and traces are left within compartments by **catalysts** while performing their activities

composite  
information

information  
repository

sources of  
information

atomic  
information

reification  
of actions

actions'  
side effects

coordination  
laws

sw agents or  
human users



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# MoK: peculiarities

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- ❖ Reactions leverage **decentralisation** and **situatedness** to promote self-organisation
  - ❖ **contextual** to information **local** to their compartment and can only affect neighbours
  - ❖ scheduled according to dynamic **rate expressions** inspired by natural chemical reactions
  - ❖ few “foundational” reactions detected through simulation
- ❖ Enzymes and traces exploit the BIC theory
  - ❖ make agents **aware** of what others are doing
  - ❖ environment **pro-actively** acts to improve coordination of agents’ activities



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# MoK: Information Management

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- ❖ Citizen journalism scenario
  - ❖ MoK-coordinated platform for retrieving, assembling, sharing news stories
  - ❖ while users carry out their activities, MoK processes self-organise information
- ❖ In particular:
  - ❖ (user action) whenever users mark relevant info...
  - ❖ ...MoK attracts similar one from neighbours (system re-action)

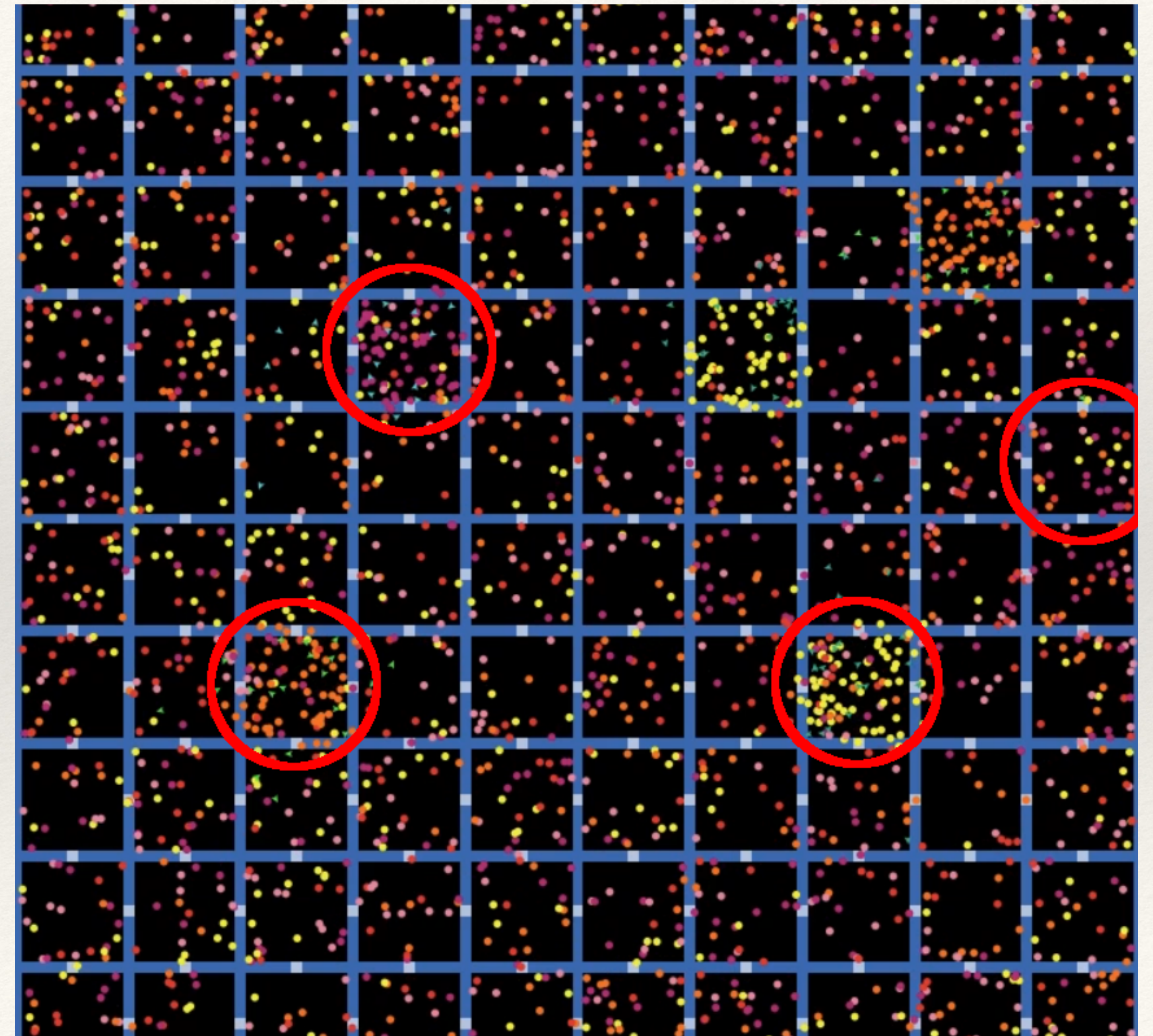


Mariani, S. and Omicini, A. (2015)  
“Anticipatory Coordination in Socio-technical Knowledge-intensive  
Environments: Behavioural Implicit Communication in MoK”  
*Advances in Artificial Intelligence, Lecture Notes in Computer Science*



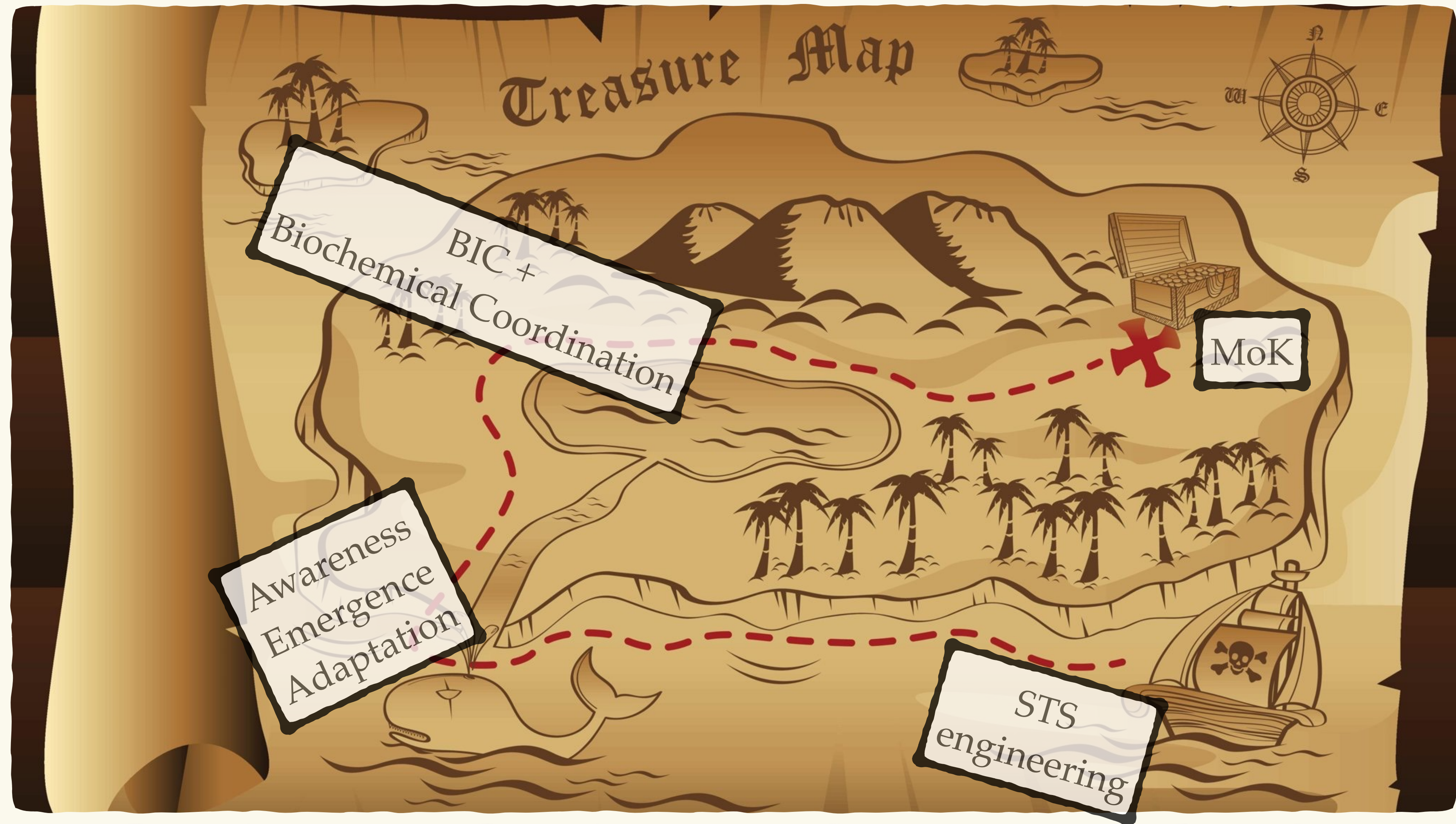
# MoK: Information Management

- ❖ Squares are compartments
- ❖ Coloured dots are info
- ❖ Coloured flags / arrows are enzymes / traces
- ❖ From time to time clusters or similarly coloured info appear
- ❖ Everything based on users' interactions!





# Outline: 1<sup>st</sup> approach



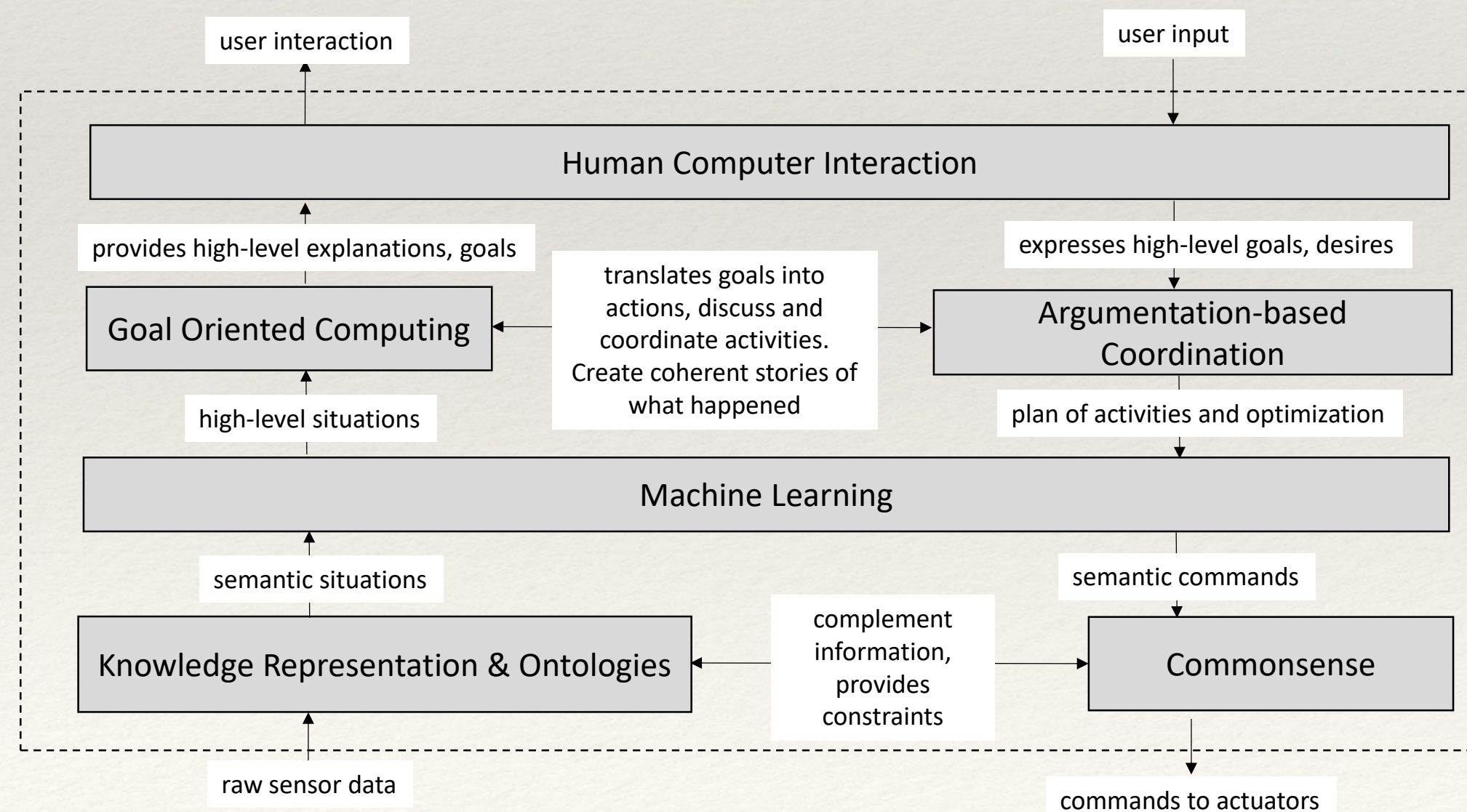


# Approaches: Speaking Objects

## ❖ Main idea:

- ❖ sensor and actuator devices will be able to assert complex situations about the state of the world and to autonomously pursue goals ascribed to users or designed for the system
- ❖ perceptions → **assertions** & actions → **goals**

## ❖ Pillars:



Lippi, M., Mamei, M., Mariani, S. And Zambonelli, F. (2017)  
"Coordinating Distributed Speaking Objects"  
*International Conference on Distributed Computing Systems*



# Speaking Objects in one slide

sensor  
devices

Actuator  
devices

## ❖ Speaking Objects overview:

- ❖ **speaking objects** jointly collect information about the state of the world and assert them to whom it may concern
- ❖ **hearing objects** collectively plan what to do in response to the ever-changing situations perceived by speaking objects
- ❖ **conversational coordination** happens via argumentation between speaking and hearing objects
- ❖ information seeking, inquiry, discovery, persuasion, negotiation, deliberation dialogues are re-interpreted under the coordination perspective

Coordination  
protocols



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# Speaking Objects: peculiarities

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- ❖ **Decentralised** coordination by leveraging opportunities for negotiation
- ❖ Embraces “**humans-in-the-loop**” by enabling interaction in natural language
- ❖ Deals with *trust* and *algocracy* by making **explanations** and justifications of decision making available and amenable of inspection and **interpretation**
- ❖ Dialogue types and conversation moves as foundational mechanisms



# Speaking Objects: Traffic Control

- ❖ Intersection management scenario
  - ❖ vehicles equipped with an array of speaking and hearing objects, as the intersection itself (i.e., cameras, traffic lights, ...)
  - ❖ approaching the intersection vehicles start arguing with the traffic light about who has the right of way
- ❖ In particular:
  - ❖ negotiation phase where vehicles try to persuade the traffic light to decide in their favour
  - ❖ dispute settled when the argumentation process finds a solution for which no vehicle has to stop

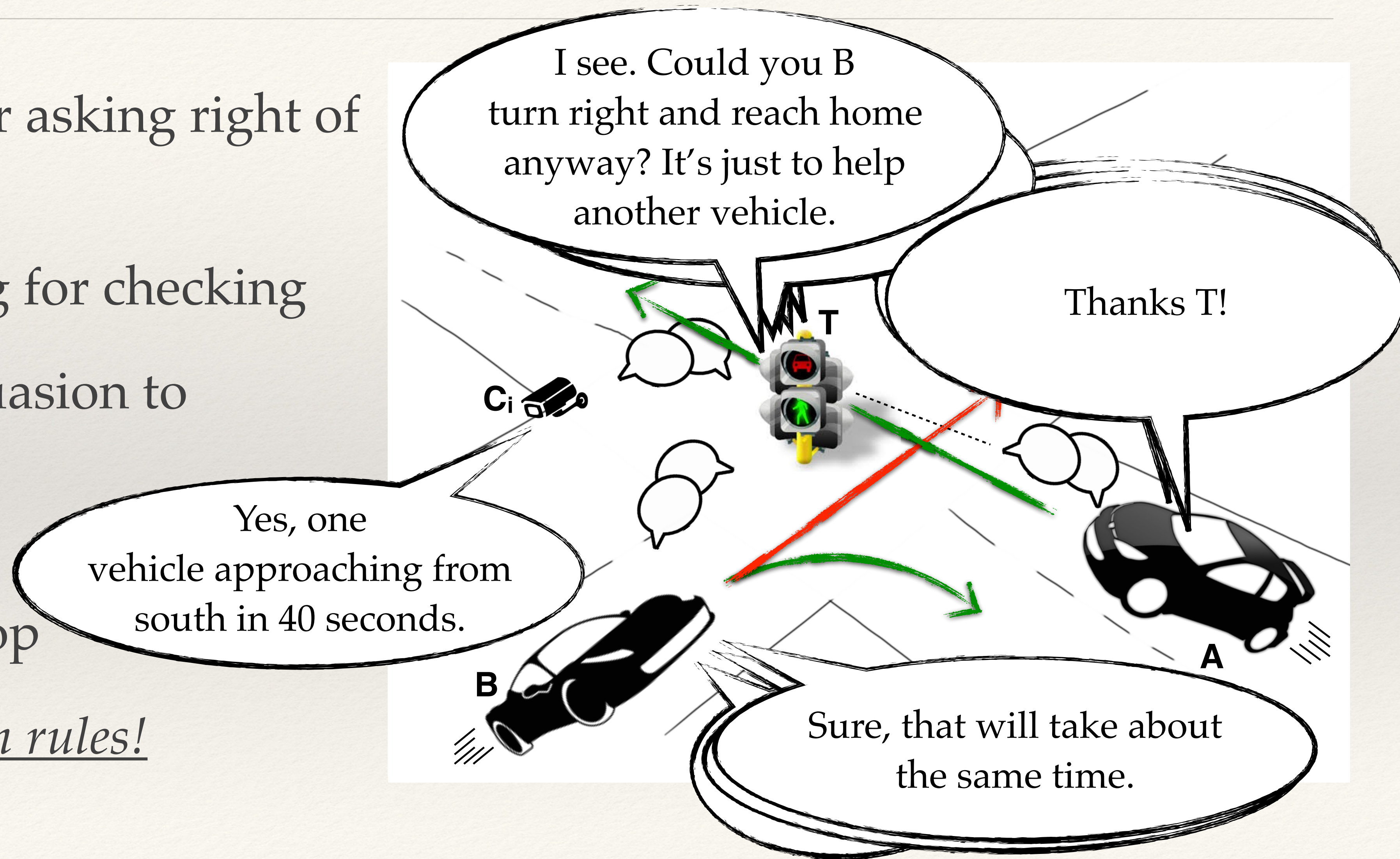


Lippi, M., Mamei, M., Mariani, S. And Zambonelli, F. (2017)  
“An Argumentation-based Perspective over the Social IoT”  
*Journal of Internet of Things*



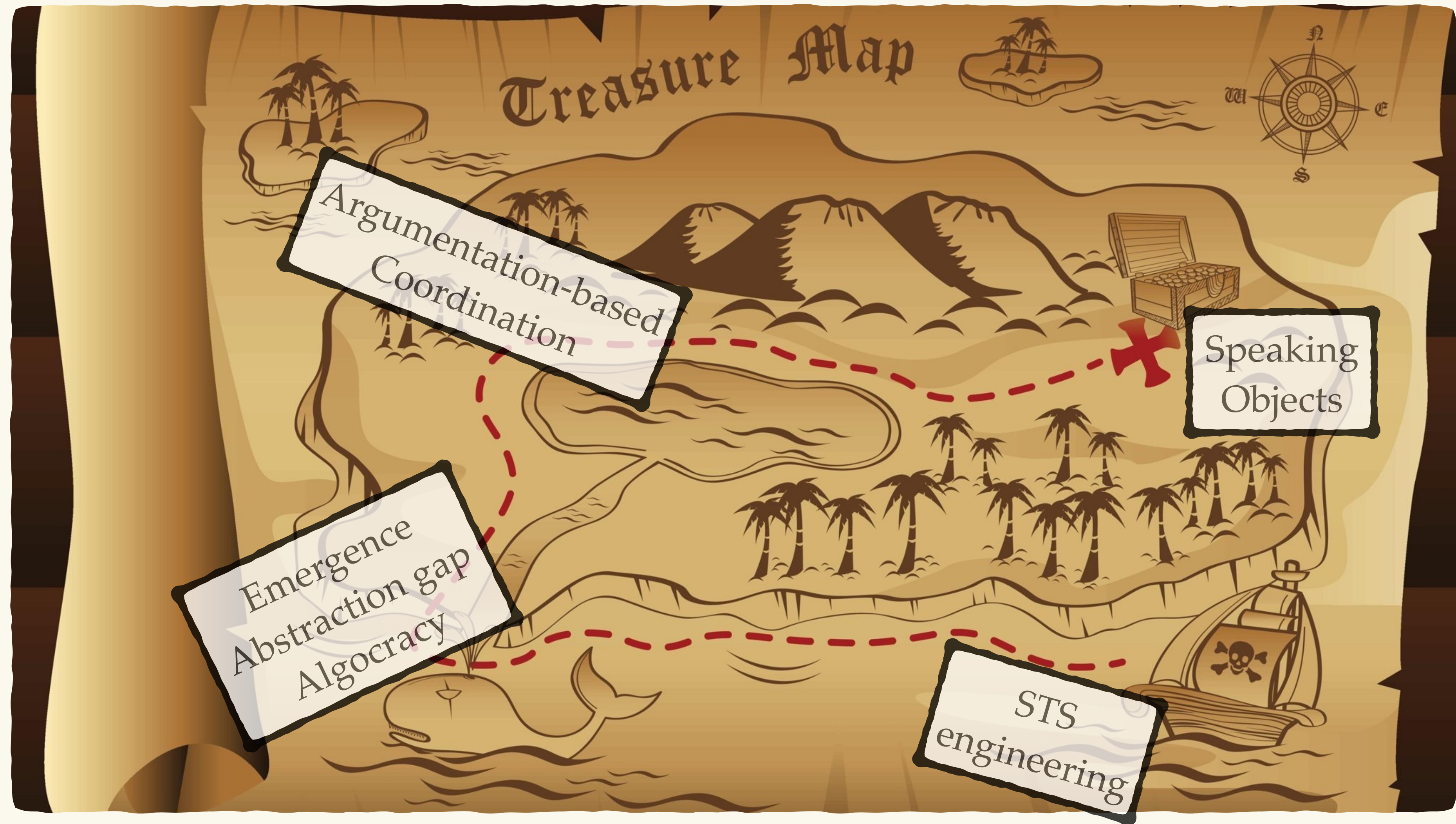
# Speaking Objects: Traffic Control

- ❖ Inquiry dialogue for asking right of way
- ❖ Information seeking for checking
- ❖ Negotiation + persuasion to converge
- ❖ Deliberation to give right of way and stop
- ❖ Shared argumentation rules!





# Outline: 2<sup>nd</sup> approach





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# Conclusion: the bottom line

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- ❖ Take aways

- ❖ engineering STS is hard, harder if socio-technical gap disregarded
- ❖ technical vs. socio-cognitive perspectives must be taken into account

- ❖ *So, no good news?*

- ❖ we have ways to reconcile the above perspectives
- ❖ MoK and Speaking Objects are examples stemming from personal experience



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# Conclusion: perspective

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## Integration as key

*as scientists and engineers,  
we need to find a way to include socio-cognitive aspects in our technical solutions  
since the very beginning of the design phase,  
not as an orthogonal dimension to be added later on,  
or dealt with in an ad-hoc way*



# Integration: example

- ❖ MoK integrates chemical-inspired coordination (technical) with BIC (socio-cognitive)
  - ❖ Speaking Objects integrate goal-orientation (technical) with argumentation-based coordination (socio-cognitive)
  - ❖ They can even work together:
    - ❖ Smart City as a large-scale STS
    - ❖ MoK as the information handling layer
    - ❖ speaking and hearing objects scattered
    - ❖ information evolves according to MoK vision
    - ❖ speaking and hearing objects exploit it to argue
- 
- An aerial photograph of a city, likely San Francisco, with the Transamerica Pyramid visible. Overlaid on the image is a network of blue circular icons connected by thin white lines. The icons represent various urban and technological elements: a wind turbine, an airplane, a bus, a shopping cart, a train, a dollar sign, a gas pump, a lightbulb, a bed, a car, a mail envelope, and a person. The network suggests a complex, interconnected system, possibly representing a Smart City or a large-scale STS (Socio-Technical System) as mentioned in the text.





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# Conclusion: issues

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- ❖ Despite efforts, there will always be issues
  - ❖ privacy and security clash with awareness
  - ❖ self-organisation clashes with predictability
  - ❖ decentralisation hinders accountability
  - ❖ ...
- ❖ Fine-tuning integration on application needs is of paramount importance



# Thanks for your attention :)



## Questions?

# Coordination of Socio-technical Systems

*Challenges and Opportunities*

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# References

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- ❖ [Fernandez-Marquez et. al. 2013] Fernandez-Marquez, J.L., Di Marzo Serugendo, G., Montagna, S., Viroli, M., Arcos, J.L.: “Description and composition of bio-inspired design patterns: a complete overview” *Natural Computing* (2013)
- ❖ [Walton, Krabbe 1995] Walton, D., Krabbe, E. “Commitment in Dialogue: Basic concept of interpersonal reasoning” *Albany NY: State University of New York Press* (1995)



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